



CYBERSECURITY OT&E

**Briefing for the ITEA 2nd Cyber Security Workshop:
"Test and Evaluation to Meet the Advanced Persistent Threat"**

Dr Mitch Crosswait
Deputy Director, OT&E





DOT&E Cybersecurity Roles

- Cybersecurity OT&E of systems during acquisition
 - DOT&E Memo “*Procedures for the Operational Test and Evaluation of Cybersecurity in Acquisition Programs*” (1 Aug 2014)
 - Specifies a two-phase OT&E: *Cooperative Vulnerability and Penetration Assessment* followed by an *Adversarial Assessment*
 - Goal: Identify all significant vulnerabilities and operational impact
- Cybersecurity operational assessments
 - Congressional mandate (FY03 DAA, October 2002)
 - Conduct cybersecurity assessment at each CCMD and Service at least once annually during a major exercise
 - Over 200 assessments conducted since 2003
 - Aggregate results analyzed annually and reported
- *Cybersecurity ranges and training*
 - Joint Information Operations Range
 - CMF/CPT Training support





DOT&E Cybersecurity Findings

- Both acquisition and exercise events point to the same findings:
 - Passwords and other credentials are readily available to intruders
 - Software is often not up-to-date
 - Software is frequently not configured properly for security
 - Networks and applications have services and capabilities enabled that are easily exploited
- Most cybersecurity vulnerabilities discovered during OT could have / should have been discovered during EMD/DT
 - 90% of all cybersecurity findings FY12-FY14 did not require operational testing to discover



What Makes a Good Test?

A good test results in the resolution of shortfalls and identify the reasons some shortfalls persist. It needs:

- **A Representative System**: the system must be equivalent to the system that will be fielded, and fielded in a way that is consistent with the operational CONOPs
- **The Representative Threat**: the system must be assessed for the ability to “fight through” while exposed to the cyber threats that have been identified for the system and/or network
- **Representative users**: the system must be tested while being operated by typical users with typical levels of training and inherent expertise
- **Deconfliction**: the cybersecurity tests should be deconflicted from other test objectives so that the findings are not constrained or limited.
- **Time**: the test needs to be long enough to meet data requirements



Problems With Representative Systems

- Platform shortages:
 - The typical platform is not available due to operations or a mismatch in delivery schedules
- Configuration issues:
 - The software is not locked (still open to revisions)
 - The software is still a developmental load
 - The software is not the version that will be fielded
- Environmental/Architectural issues:
 - The software is not installed on an operationally representative network (or there is not representative network available)



1001001011010110001101
1011010011010101
01110001010001101010010011
101011101010100

1100101101101110001110001010
10110010101101011001
011001010110100010101010001010
11100101011101011001



Threat Challenges

- Asset shortages – not enough Red/Blue Teams available
 - Expansion of operational cyber teams is hurting the availability of skilled cyber teams for acquisition testing
- Intelligence and enumeration:
 - The test teams must conduct extensive discovery of the network and systems to accommodate testing
 - System Threat Assessment Reports (STARs) do not cover
- Execution issues:
 - Permissions: ROE and ground rules are required for every event and cannot be too restrictive.
 - Makes “fighting through” difficult to assess
 - Safety: software decertification risks; open networks





Challenges With Other Resources

- Representative users not available:
 - Either an availability or a training issue
 - Inclusion of Tier 2 and Tier 1 cyber defenders can be both an advantage and an artificiality
 - Most users are not trained to distinguish cyber effects from simple malfunctions or maintenance issues
- Cyber tests cannot be deconflicted from other events:
 - Cannot combine flight hours / availability tests with cyber tests that may make the aircraft software unsafe
 - Need to set aside specific opportunities to demonstrate cyber mission effects
- Timing is everything:
 - The best test results in fixing things – cannot accomplish if the testing phases are too close together
 - Duration of the test is too short to depict the full threat



Potential Solutions

- Cyber ranges
 - “Safe sandbox” ranges allow depiction of more aggressive/realistic threats and more realistic cyber defenses
 - Ability to demonstrate cyber mission effects without adversely affecting an operational platform
- Persistent Cyber Threats
 - Extends exposure of Red/Blue activities
 - Allows for re-use of key architecture assessments
 - Requires extensive prior coordination, but less event coordination
- Dedicated test systems / events
 - While more resource-intensive, dedicated cybersecurity test articles and test events allow rapid completion of tests without interference with other objectives



01011000110101110100011001011011001110101010111000101010001100101101101110001110001010
011101010111010000110110101011100110101011110110010101101011001
01101010010011001011000010110100011010111010001011010011101100101011010000101010110001010
101010100001011010011100101110100001011010011100101011101011001

THE WEAPONS AT THEIR FINGERTIPS



KAL